

U.S. Minority Contractors Association

CERTIFICATE OF APPOINTMENT



Presented to:

Mr. Anwar Shahid

Has been appointed to the U.S. Minority Contractors Association
Alabama Chapter Board of Directors

Tuesday, May 3, 2022

Larry S. Bullock
REV. LARRY S. BULLOCK, MPA, MDIV.
President/Founder, USMCA

Bernard Held

BERNARD HELD
National Board Secretary, USMCA

